Dear Friends,

It is with grateful hearts that we thank you for your gifts and support. In this year marking the 100th birthday of Catherine Caron, the gifts that allow us to continue our work as a leader in the addiction treatment field are particularly appreciated. Catherine Caron, the beloved wife and unfaltering partner of our founder, Dick Caron, was a pioneer and an innovator. Never content with the status quo, she was always seeking a better way to serve patients and their families. We honor Catherine's legacy by partnering with you as we continue to address the most difficult issues facing families and their loved ones with this disease.

In last year's Annual Report, we highlighted six Key Strategic Drivers, aimed at moving Caron forward during the period of 2015 to 2018. We are pleased to report significant progress toward all those goals, some of which are outlined below.

One of those Key Strategic Drivers, Clinical Excellence, calls on Caron to uphold the integrity of our 12 Step tradition while embracing evidence based and innovative solutions to meet the ever-growing and increasingly complex needs of our patients and their families. This is a challenging task, and during the past year we expanded program offerings for Healthcare Professionals, Legal Professionals and Seniors. We also increased services for patients such as Neurofeedback Therapy as well as specialized treatment for those suffering from chronic pain. All programs, including these relatively new or expanded initiatives, employ cutting-edge treatment modalities, and at the same time utilize our long-held 12 Step philosophy.

Addressing our goal of Accessibility to Treatment, Caron over the past year provided treatment services to more than 3000 families through our residential facilities and regional recovery care centers. Our education and prevention programs, along with support groups, reached tens of thousands of alumni and their families. For those seeking treatment who could not afford it, Caron awarded $10 million in financial assistance, more than any other treatment center.

Moving ahead with Infrastructure and Facilities, ground was broken in May for the Carole and Ray Neag Medical Center, a 42,000-square-foot structure set to open in November 2017. The first floor of the building will house a state-of-the-art medical and detox center with 15 beds, while the second floor will have 14 private beds in rooms dedicated to our rapidly expanding program for seniors.

Caron was in the news often in 2015-2016, attracting a great deal of media attention and significantly increasing our social media presence as part of our branding recognition. We launched our first national branding TV commercial to extremely positive response, featuring a message of “to hold on, you have to let go.” Caron also had a presence on radio and Pandora Streaming Radio, and was featured in publications including USA Today, The New York Times, Behavioral Healthcare, the Jewish Exponent, Glamour, Real Simple and Forbes Magazine. Additionally, during the past year we experienced a 39% increase in followers on social media, and a 141% percent increase in shares, clicks and likes, with nearly 80,000 visits to our website.

All of these accomplishments, and many more, were made possible by the generous support of our donors. Your gifts enable us to not only continue our work, but to move forward in an innovative manner to provide even better and more comprehensive services. We couldn’t do it without you.

Thank you

Sincerely,

Douglas Tieman
President/CEO

Casey Duffy
Chairman, Board of Trustees
Born April 9, 1916  
Rochelle, Illinois

February 26, 1944  
Married Richard J. Caron and spent their honeymoon at the Keeley Institute, a treatment center for drinkers in Dwight, Illinois.

1946 Moved to Minnesota  
“Through AA Dick learned to live a life of sobriety and immediately started bringing people to our home in White Bear Lake, MN.”

1953 Moved to Wyomissing Home  
Opening their home and offering help to alcoholics. AA meetings were around the dining room table with Dick and Al Anon meetings were in the kitchen with Catherine.

1959 Chit Chat Farms Opened  
“Our home and the half-way house we started were bursting at the seams. We needed a farm in the country with fresh air, good food, work and AA.”

September 12, 1987  
Catherine Louise Tilton Caron passed away. The Villa Maria was officially dedicated as The Catherine Caron Center on September 15, 1987.

October 15, 2016  
Family and friends gathered on October 15, 2016 to celebrate the re-dedication of the Catherine Caron Center. In the year of her 100th birthday, we honored Catherine's lasting legacy as the co-founder of Caron, a leader in Caron’s growth and an advocate for family recovery.

January 8, 1975  
Catherine was appointed President & CEO, Chairman of the Board after Dick’s passing.

Under Catherine’s Leadership  
• Caron Hospital opened as the first detox facility of its kind in the United States  
• Chit Chat Auxiliary and Chit Chat Alumni & Friends were founded  
• Opened first residential family program in the nation to address codependency
Addiction Treatment for Older Adults

Addiction in adults aged 65 and over can be difficult to detect and is among America’s fastest growing health issues. Today, 2.5 million older adults have an alcohol or drug problem, and older adults are hospitalized as often for alcoholic related problems as for heart attacks. Seniors at Caron is non-confrontational, respectful and customized to a pace that aligns with a patient’s physical condition and needs. Personal care aides are available if needed. During treatment, patients focus on resolving issues surrounding their addiction, including anger, shame, loneliness, denial and grief over the loss of loved ones and a sense of identity. Since opening in December 2014, 170 individuals have received treatment through the Seniors Program.

Pain and Substance Use Disorder Program

Approximately 116 million Americans suffer from chronic or recurrent pain, and, depending on a variety of factors, as many as 40% of those may become addicted to the medication prescribed to treat it. With board certification in integrative medicine, we are able to address the growing population of patients suffering from chronic pain and prescription drug abuse. Chronic pain can affect the neuroplasticity of the brain, impacting function, emotional health and quality of life. Patients in the chronic pain program at Caron use a variety of therapies, including counseling, meditation, massage, acupuncture, physical therapy and non-opiate medication management (as needed) to address their substance use disorder in conjunction with treating their chronic pain.

Carole and Ray Neag Medical Center

Construction of The Carole and Ray Neag Medical Center is underway. The new medical center is designed to meet the growing and changing medical needs of patients impacted by substance use disorders. The two story, 42,000 square-foot building, located on the south side of campus, will serve as Caron’s welcome and admission center. The medical center’s first floor will house 15 beds for detox and medical supervision, while the second floor will be home to our Seniors Program, including 14 private beds, a nurses station, private eating commons and a patient lounge with an outdoor patio.
The Grand View Program at Caron

Caron’s Grand View program is specifically designed to provide behavioral health and addiction treatment for prominent adults and those with significantly developed careers. Addiction treatment can be complicated for individuals whose reputations are on the line. They need a treatment program that can promise discretion, while at the same time providing an elevated patient experience. Our Grand View Program in Pennsylvania offers multidisciplinary care and a treatment milieu that matches a particular lifestyle.

Healthcare Professionals Program

Physicians, dentists, pharmacists, nurses and other healthcare professionals are just as vulnerable to the disease of addiction as their patients. Not only do they work in extremely stressful conditions, but drugs are often more available to them than to the general population. Caron’s 16-bed Healthcare Professionals program is located in a dedicated and private building on the beautiful Caron Pennsylvania campus. The program features an innovative phase system and programming specific to the challenges medical professional experience. Led by a team of seven experienced doctorate level professionals, the program addresses the individual needs of each patient and their family in a safe and stigma-free environment.

Legal Professionals Program

The Journal of Addiction Medicine recently published a groundbreaking study, revealing a full-blown addiction crisis in the legal field that cannot be ignored. Legal professionals go to great lengths to protect their careers and often do not get help until their condition is critical. Caron has launched a Legal Professionals Program, designed specifically to provide treatment to attorneys and other legal professionals. Patients entering the program benefit from pre-entry assessment, intervention and treatment planning, specialized individual and group therapy sessions, coordination with law firms and licensing agencies and a comprehensive continuing care plan to assure their safe and stable return to the workplace and community.
Gill-Duffy House Dedication

The Gill-Duffy House was dedicated on June 26, 2016 in honor of Ken Gill and John Duffy, longtime members of the Caron Board of Trustees, and each a former board chairman. This building, located on Caron’s Pennsylvania campus, is the new home for Caron’s Breakthrough 5-day program and the Breakthrough at Caron Couples Weekend program. The Gill-Duffy House also serves as home for alumni programs and events, family education programs and educational retreats.

Breakthrough at Caron

Breakthrough at Caron is a groundbreaking residential, 5-day program specifically designed for adults seeking a higher level of happiness and satisfaction. Staffed by a team of skilled therapists, Breakthrough guides adults 18 and older toward the lasting change they want and need. During the program, professionals help participants examine and modify long-standing patterns and attachment issues that interfere with functioning and quality of life. Breakthrough at Caron also offers a Couples Healing Through Connection weekend retreat. This is a special, intensive group workshop designed exclusively for committed couples.

Integrative Neurofeedback Therapy

Neurofeedback Therapy is an exciting development in addiction therapy, and can be integrated into a patient’s treatment plan when clinically appropriate and recommended by the treatment team. Neurofeedback, also called EEG or brainwave biofeedback, is an intervention that involves mapping brainwave patterns and reinforcing healthy brain function in patients who struggle with the co-occurring mental health disorders that often accompany addiction. Neurofeedback Therapy has been found to improve a number of clinical symptoms, including managing moods and emotions, processing anxiety, reducing levels of general distress and increasing the ability to focus. The goal of the Integrative Neurofeedback Therapy at Caron is to help patients adopt new and healthy behaviors, while dealing with triggers that may increase the risk of relapse.

My First Year of Recovery

Caron’s My First Year of Recovery is a fee for service program that supports patients and their families via tele-counseling for an entire year following residential treatment. The program includes a private, online social platform that is personalized to individual needs of former patients and their families. Participants in the program are given a structured tool to help them navigate the challenges of early recovery. Randomized drug and alcohol screening is also included to provide accountability and support family healing as trust rebuilds over time. Of those who complete the 12-month program:

- 81% are clean and sober
- 81% continue to attend outpatient treatment and work a recovery program
- 90% of participants attend 12 step meetings
- 77% had secured a sponsor following the completion of the program
Caron Renaissance: Supporting Families for 30 Years

Located in Boca Raton, Florida, Caron Renaissance has been an innovator in addiction treatment and behavioral healthcare for 30 years. A pioneer of the Florida Treatment Model, Caron Renaissance utilizes cutting-edge treatment interventions that address emotional, behavioral and psychological components of addiction and accompanying personality disorders. The expert staff specializes in treating young adults and adults with dual diagnosis, while including the family, which plays a vital role in all aspects of treatment.

The team at Caron Renaissance provides specialized programming focused on process addictions related to trauma, body image, eating disorders, gambling, anger resolution, grief and loss, and much more. The longer-term treatment model encompasses a step down continuum of care with structured, supervised, gender-separate housing, which prepares patients for Recovery For Life.

Residential Family Restructuring

Addiction affects the entire family, not just the addict. Residential Family Restructuring is a unique workshop in which family members agree to live with their loved one in the Caron Renaissance residences for two weeks and participate in clinical programs with the patient community. By living together in a clinical setting and attending group therapy sessions, family members are often able to gain a new perspective about their loved one's addiction and their own behaviors. Not only does this strengthen the recovery process, it helps to restore relationships, re-unite partners and release people from the anxiety and emotional pain caused by addiction. 161 family members participated in Residential Family Restructuring during the prior fiscal year.

Caron Renaissance also hosts a 3 day multi-family workshop of which during the past year there were 182 families participating. This workshop includes siblings, aunts/uncles, grandparents, spouses/partners, and multiple other relevant family members, indicating clinical willingness to define “family” in the best interest of the patient and the unique family systems we serve.

Caron Ocean Drive: Offering Discrete, Sophisticated Executive Level Service

Celebrating more than four years of service to families, the purpose of Caron Ocean Drive is to heal, restore and transform the lives of clients and families through highly personalized, nurturing, practical and comprehensive care. The caring professionals at Caron Ocean Drive treat more than substance abuse and symptoms. They look at each client’s mind, body and spirit until they unearth underlying causes of addiction and facilitate deep-seated healing. Thanks to its small size and qualified family therapists, this program is able to involve family members in client treatment and provide specialized family interventions from admission through continuing care. Located in an upscale community on the sunny Gold Coast of Florida, Ocean Drive’s clinical and residential campuses are carefully designed to facilitate focused, productive treatment in a welcoming and familiar environment.
Student Assistance Program (SAP)

Caron’s Student Assistance Program is a national leader in alcohol, tobacco and drug education and prevention services. By partnering with schools, families, communities and other organizations, SAP provides customized services and programming to nearly 100,000 students, teachers and parents each year. We have been providing prevention, intervention and referral services for over 26 years, and our mission is to guide students to healthy, productive living.

We provide customized services to schools and child serving agencies in Massachusetts, New Hampshire, New York, New Jersey, Connecticut, Pennsylvania, Virginia, Maryland, Delaware, North Carolina, Tennessee, Georgia, Florida and the District of Columbia.

Impact of the Student Assistance Program in the communities we serve:

<table>
<thead>
<tr>
<th>Schools served:</th>
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<tr>
<td>Professionals served:</td>
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<tr>
<td>Student interactions:</td>
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<tr>
<td>Assessments provided:</td>
<td>1,336</td>
</tr>
<tr>
<td>Parent connections:</td>
<td>4,650</td>
</tr>
</tbody>
</table>

Altria Group

Caron has been generously supported by the Altria Group since 2001 to provide nicotine cessation services to youth using tobacco and other nicotine delivery systems. With Altria’s continued dedication to our students and our prevention efforts we have been able to support youth in making positive changes in their use, attitudes and behaviors. Our Project CONNECT™ programming has a proven record of increasing nicotine quit rates, and additional funded services help to reduce the barriers impacting today’s youth.

Higher Education Outreach

Students attending colleges and universities face a unique transition – one in which they have new freedoms, opportunities, and challenges. For some students, these may include behavioral health concerns. Caron’s Higher Education Outreach Services are designed to support students during this time of transition and to give them the skills and knowledge they need to live healthy, substance-free lifestyles.

Caron has conducted more than 240 campus visits and interactions along with 777 professional presentations through this initiative. The services offered by Caron include Prevention Programming, Assessment and Referral, Transitional Support, Collegiate Recovery Consultation, Training for Campus Professionals, Parent Programming as well as engagement in Caron’s College Bound Program described below.

College Bound Program Thrives

Through a transformational gift made two years ago by Larry and Jane Scheinfeld, the College Bound Program Fund was established to help more college students access care while engaging in their higher educational efforts. The gift has since attracted the support of 10 families who wish to assist in offering these services.

Through this effort, the College Bound Program has collaborated with numerous colleges and universities throughout the nation to insure that patients stay on track in achieving their higher education goals. This innovative program also supports approximately 10 to 15 residents in the Sober Dorm each semester at Caron Renaissance. To date, the average GPA for participants in the Sober Dorm has consistently been 3.6 on a scale of 4.0.

The College Bound Program is currently expanding beyond Caron Renaissance in Florida to also benefit families at Caron in Pennsylvania.
Regional Recovery Centers

Caron operates five Regional Recovery Centers in Atlanta, New England, New York, Philadelphia and Washington D.C. The centers offer customized services for potential patients and families prior to a treatment experience, as well as services following inpatient treatment. They are the front and back doors to Caron in their respective communities.

Recovery for Life Services

The Centers serve as a resource for families seeking access to treatment for addiction and substance use disorders. They provide prevention and education programs for families, educators, coaches, healthcare professionals, and entire communities. The depth of services in each region vary, but may include:

- Drug and alcohol education
- Interventions
- Evaluations
- Family engagement services
- Referral services
- Sober coaching
- Recovery support groups
- Recovery care monitoring

Caron Parent and Family Support Groups

The Regional Centers oversee these groups, which provide family members a confidential, safe place to find support, education, encouragement and hope on their own paths to Recovery for Life. Today, there are more than 30 groups throughout the nation, reaching more than 1,700 individuals each month.

Caron Alumni Support and Fellowship Activities

Through a wide range of activities for alumni, the Regional Recovery Centers also insure that patients and families stay connected and supported in early and ongoing recovery. There are now 14 active fellowship groups in regions throughout the nation. Today, more than 90,000 Caron alumni and families can find support through the services of our campuses in Pennsylvania and Florida, as well as through our Regional Recovery Centers.

Caron Outpatient, Assessment and Coaching Services

Caron’s locations in Florida, Georgia and Pennsylvania offer clinical support services in an outpatient setting for families. These programs range from assessments for addiction and substance use disorders to ongoing support for recovery. All of Caron’s Regional Recovery Centers connect families to preferred professional partners for counseling support, sober coaching, recovery housing and family engagement services.
BERKS COUNTY
Richard J. Caron Award of Excellence Dinner
May 4, 2016  |  Crowne Plaza Hotel, Reading, PA
This year's dinner honored Daniel Langdon, President and CEO of East Penn Manufacturing, with the Richard J. Caron Award of Excellence. Anthony Robles, an NCAA championship wrestler and author of the book *Unstoppable*, was the guest motivational speaker. Dr. Thomas Flynn, President of Alvernia University, accepted the 2016 Partner in Recovery Award on behalf of Alvernia. More than 800 people attended and more than $550,000 was raised to support Caron's financial assistance fund, benefitting Berks County families.

NEW YORK
Caron New York Annual Gala
May 11, 2016  |  Cipriani 42nd Street, New York City, NY
More than 550 guests gathered at Cipriani 42nd Street in New York as Hans Humes was honored with the Richard J. Caron Award of Excellence. Gregg's Gift, a scholarship fund created in memory of Gregg Grossman, received the Partner in Recovery Award. John Pizzarelli received the 2016 Caron Artist Award, and Adair Levinson and Matt Butler, were special guest speakers. More than $1 million was raised to support treatment financial assistance.

NEW ENGLAND
5th Annual New England Recovery Celebration
May 16, 2016  |  Seaport World Trade Center, Boston, MA
More than $150,000 was raised during the 5th Annual New England Recovery Celebration event, which honored Peter Cook, CEO of C & C Advisors, Inc. The money will support treatment scholarship assistance for families in the New England region. Paul Burton, a journalist with WBZTV4 CBS, was the special guest speaker, with 180 guests in attendance.

ATLANTA
Inaugural Sliders & Sweets Golf Tournament
September 26, 2016  |  Dunwoody Country Club, Atlanta, GA
Caron Atlanta & Caron Solutions hosted its first golf tournament with perfect weather and minimal mulligans. Eighty-five golfers participated along with 20 volunteers, and 10 restaurants sprinkled throughout the golf course served up succulent sliders and sumptuous sweets. The event raised more than $25,000 dollars for the new Caron Atlanta Adolescent Scholarship Fund.

WASHINGTON DC
Recovery for Life Gala
November 2, 2016  |  Jones Day, Washington DC
Jones Day law firm was recognized with the 2016 Richard J. Caron Award of Excellence, with the award accepted by Mike and Greg Shumaker. Carol McDaid of Capital Decisions, Inc. received the 2016 Partner in Recovery Award. Over 250 guests were in attendance. The event raised more than $400,000 benefitting Caron's financial assistance fund.

PHILADELPHIA
Celebration of Family and Recovery Gala
November 9, 2016  |  Kimmel Center for Performing Arts, Philadelphia, PA
Caron honored Steven R. Wall, Managing Partner at Morgan, Lewis, Bockius, LLP, with the 2016 Richard J. Caron Award of Excellence. Diversified Search received the 2016 Partner in Recovery Award. More than 500 guests attended, and this year a record-breaking $672,140 was raised to provide financial assistance for Philadelphia families.

FLORIDA
Alumni and Family Gratitude Weekend
November 18-20, 2016  |  Boca Raton FL
More than 560 alumni, family, friends and staff participated in this year’s Caron Renaissance and Ocean Drive Gratitude Weekend. Highlights of the program included the 15th Annual Gratitude Dinner featuring the induction of Cortney and Kevin Beebe into the Richard J. Caron Society. Families also participated in the popular Gratitude Golf Scramble held this year at the Seagate Country Club in Delray Beach, Florida.
As the current opioid epidemic captures headlines across the nation, Caron made a very deliberate decision in 2016 to significantly increase our efforts to bring addiction and treatment policy issues to legislative attention at both the state and national levels. We believe Caron has a responsibility to educate and advocate for quality addiction treatment, while eliminating the stigma around the disease of addiction. Our efforts are aimed at becoming the voice of thought leadership in this arena, and we have made several trips to the U.S. Capitol in order to advance that goal.

In addition to meetings in Washington, DC, we have established a team to specifically address Government Affairs, and are welcoming legislators and other officials for policy discussions and tours of our Caron Pennsylvania campus. Caron’s Government Affairs team is engaging with state and U.S. Senators and Representatives, federal agencies and like-minded advocacy groups. And, experts from Caron have been selected for legislative round tables and commissions, including the Pennsylvania Joint State Government Commission’s Task Force to study addiction treatment statewide.

Other Government Affairs efforts resulted in a position paper on Medication Assisted Treatment, a white paper on what every legislator must know about addiction treatment. Also, Caron co-authored a “Call to Action” paper with Hazelden Betty Ford, focused on excellence in addiction treatment.

In September, Congress passed the first major piece of addiction legislation in almost 40 years, the Comprehensive Addiction and Recovery Act (CARA). Caron joined with others to urge for the passing and funding of this landmark legislation. In the year ahead, we will look for opportunities to assist with CARA implementation.

As we move forward, we will continue our Government Affairs outreach to position our experts and Caron Treatment Centers as the “go to resource” offering solutions for legislators and other officials.

List of federal level meetings:
- US Senator Bob Casey (D-PA)
- US Senator Pat Toomey’s (R-PA) staff
- US Senator Bill Nelson’s (D-FL) staff
- US Representative Patrick Meehan (R-PA)
- US Representative Ryan Costello (R-PA)
- US Representative Lois Frankel (D-FL)
- US Representative Patrick Murphy (D-FL)
- US Representative Joe Pitts (R-PA)
- US Representative Kathy Castor (D-FL)
- Senator Mike Miller, President of the Maryland State Senate
- Dr. Nora Volkow, Director of the National Institute on Drug Abuse (NIDA)

“Thx to @CaronTreatment team for the tour & for being a valuable resource on opioid epidemic.”
US Congressman Ryan Costello, Twitter
Runwell Joins the Caron Family

Knowing that many families lack the resources for treatment, Linda Quirk in 2008 set out to run 7 marathons on 7 continents to raise money and awareness for addiction treatment. She achieved her goal, blazing a trail for other running and recovery enthusiasts to follow. In that year, with support from her husband, Randy, Linda founded Runwell under the official registered name of RUN 7on7. Linda and Randy have become grateful supporters of Caron, and strong advocates for treatment and recovery nationwide. Runwell’s mission is to provide access to drug and alcohol addiction treatment programs through financial scholarships. The program generates approximately $150,000 from individuals who participate in events such as the New York City Marathon. What Linda started 8 years ago will continue, as Runwell joins our team as an official fundraising program of Caron Treatment Centers.

John R. Post Administration Building Enters Third Year of Operations

This national administrative center located near the campus in Wernersville, Pennsylvania has been a true lifeline for families in crisis. Among the many administrative departments located in this building, is Caron’s national call center. Each month, we receive more than 1,800 calls from individuals and their loved ones seeking help from the pain of addiction and substance use disorders. The professional admissions staff in the John R. Post Administration Building help each and every one of them navigate treatment options available as they take their first critical steps in finding hope and healing.

Richard J. Casey, Jr. Tribute

The fire pit at Caron Renaissance, a distinguishing feature of the residential campus in Florida, was dedicated this fall in memory of Richard J. Casey, Jr. by members of his family. In addition, a special endowed scholarship fund has been set up, also in his memory, to support families in need of treatment at both Caron Renaissance and Caron Pennsylvania. This touching tribute is a reflection of how the legacy of one individual and the gratitude of an entire family can generate help for many generations to follow.

Florida Campaign for the Future

Caron Renaissance and Caron Ocean Drive received the largest capital gift in their history in 2016 from Cortney and Kevin Beebe of Naples, Florida. With this lead gift, Caron has launched a $5M campaign to expand facilities, enhance special programs and make treatment more accessible to families. Kevin chairs the Caron Florida Advisory Board, while Cortney chairs the Caron Florida Campaign for the Future. Also helping to lead this important campaign is Michael McCloskey, Vice Chairperson of Caron’s Florida Advisory Board. Michael has been deeply involved as a lead volunteer working with Caron leadership on the evaluation of facilities needs for our programs in Florida. Together, they embrace Caron’s goal of helping more families overcome the pain of addiction and substance use disorders.

Ochsman Family Challenge Inspires Others to Give

Bruce and Tracy Ochsman are no strangers to philanthropic matching gifts. They have given back to their community, countless non-profits and educational institutions. So, when Caron staff asked the couple to consider a donation that would be structured as a matching challenge, they did not hesitate. They agreed to match up to $50,000 in gifts from families from the Greater Washington DC region to help construct Caron’s new Carole and Ray Neag Medical Center. What they did not realize at the time was that their challenge would inspire parents and alumni to join together to help raise these funds. Thank you Bruce and Tracy, for inspiring others to give back to Caron!
Humility and Service: Remembering Allen Arrow

Allen Arrow, one of the country’s leading music and entertainment lawyers for more than half a century and long-time Caron Corporate and New York Advisory Board member, passed away this year on September 24. He was 88.

Allen had been at the center of Caron’s growth in New York City. He pioneered the first Caron New York Alumni Group in 1991. In addition, along with fellow Caron NY Advisory Board members Jim Abernathy and Dennis Leibowitz, Allen led the development of the NY board, and was a member of Caron’s Board of Trustees for 13 years. Allen also was a member of every NY Gala Committee for the last 23 years, and received the Richard J. Caron Award of Excellence at the 2010 Caron NY Gala.

We will miss Allen in so many ways. We will miss his love of and experience in the music and theater world, along with his unfailing commitment to Caron. We will miss his critical thinking and knowledge of the law, his unique humor and his richly-detailed entertainment industry stories. We will forever be grateful for the indelible mark Allen has left, not only on Caron’s history, but on those whose lives have been saved at Caron because he cared enough to make a difference.

One Foot in Front of the Other: The Roberts Family 12 Step Serenity Walk

The beauty of Magic Mountain is on full display when patients, employees and visitors take the 12 Step Serenity Walk. This important feature of Caron’s campus in Wernersville was made possible through a gift from the Roberts Family. Subsequently, Caron has celebrated the support of other families that have “named” each step along the way. Reverend Jack Abel and his spiritual team at Caron utilize this walk to educate, inspire and enrich our patients as they literally take one step at a time on their journey of recovery.

Caron Employees Give Generously to Provide Financial Assistance

For more than 20 years Caron employees have given generously to provide financial assistance for those seeking treatment who cannot afford the cost. Since 1994, employees have contributed $1.8 million through our annual Employee Campaign, with $760,000 given over just the past five years. We are extremely proud that an average of 96 percent of employees participate in the annual campaign, as that participation rate is far higher than the national average. We recognize and celebrate the commitment of these employees, and are extremely appreciative of their support.

Caron employees not only go above and beyond in providing extraordinary care for patients and their families, they also give generously of their financial resources during each year’s Employee Campaign.

“It is the people of Caron – the unsung heroes – who make Caron what it is. The people of Caron save lives every day, and have started thousands of broken individuals and families on the road to recovery. It is the people of Caron who saved my life, started me on the road of recovery and faith, and helped heal my family from the wounds of addiction. For all of that and more, I am so very grateful. Thank you, all the people of Caron.”

Steve R. Wall
2016 Richard J. Caron Award of Excellence Honoree

Miss Pat  Sodexo Dining Services
Leah T.  Environmental Services
Kevin Z.  Groundskeeping
Expanded Training for Healthcare Leaders

Through a grant received from the Otto Haas Charitable Trust in December 2015, Caron Treatment Centers has expanded and enriched the Medical Residents Training Program on its Pennsylvania Campus. The program now has more than 65 medical residents from health systems throughout the Mid-Atlantic Region. Similarly, with lead support from several families, Caron has expanded the Physician and Pediatric Addictions Training Program in the Greater New York Region, reaching more than 120 participants in these programs.

These innovative programs are aimed at educating healthcare practitioners about addiction and evidence based, high quality treatment. Through education, prevention and early intervention, Caron is leading the way in training these professionals, who represent the front line of treatment for a national epidemic of addiction and substance use disorders.

“This training has been an eye-opener for the healthcare professionals participating in the program. It has broadened their understanding of the complexity of addiction as a disease, while increasing their understanding of the benefits of high quality treatment to individuals and their families.” Dr. Joseph Garbely; Vice President of Medical Services, Caron

Helping Adolescents and Teens Impacted by Depression, Suicidal Tendencies and Addiction

Last December Caron received an anonymous donation, matched equally by Caron Treatment Centers, to establish a $100,000 scholarship fund in memory of “Blake.” Intended specifically for adolescents and teens, the fund provides financial aid to individuals impacted by depression, suicidal tendencies and addiction. According to the American Foundation for Suicide Prevention (AFSP), the rate of suicidal ideation, suicide plans and suicide attempts is high among teens who are depressed, and among teens who are using a substance. It was found that a teen who is depressed and who is also injecting drugs is at a greater risk for suicidal behavior. The clear recommendation of AFSP was that getting a teen to treatment right away for depression and substance use can be lifesaving.

“Young men and women facing depression, suicidal tendencies and addiction have a difficult journey to face in getting healthy. Caron is widely recognized for having the clinical expertise to provide in-depth support for this vulnerable population. We are truly grateful to have additional financial support for families in 2016 through the Blake’s Star Scholarship Program. More families are now getting an opportunity to receive care for a loved one that needs our help.” Erin Goodhart, Director of Women’s Services at Caron

Chit Chat Society Surpasses 250 Members

Linda Caron Denby, a daughter of the late Richard and Catherine Caron, founded the Chit Chat Society to recognize individuals making legacy gift commitments to Caron. Examples of planned giving include bequest intentions, annuities, trusts, insurance or named endowed funds. Last year, membership grew to more than 250 individuals as we celebrated the induction of Dr. Virginia “Ginny” Billian into the Society. Since 2004, Ginny has been an active supporter and volunteer leader for alumni and families in the Greater Washington, D.C. region.

“I am so grateful that we continue to grow the number of people who remember Caron in their estate planning. People can even name Caron as a partial beneficiary to their tax-deferred retirement plan and in some cases save estate taxes for their children and heirs. What a wonderful way to pay it forward and help future generations who may need Caron.” Linda Caron Denby
Establishment of The Ed Satell Family Chair for Children and Adolescent Education

On May 4, 2016, Caron Treatment Centers officially announced the creation of The Ed Satell Family Chair for Children and Adolescent Education. This endowed chair is backed by the transformational bequest from Ed Satell, Founder and Executive Chairman of Progressive Business Publications, and his family. Satell’s philanthropic support will insure that Caron continues its mission of educating children and teens about the disease of addiction and helping them to recover from its impact. The Ed Satell Family Chair for Children and Adolescent Education became the first named chair at Caron and one of the first among free standing treatment centers in our nation.

“As Director of Family Services, I witness firsthand the positive impact that the Satell Family Children’s Program has on young lives. With the partnership of Ed Satell and his family, we are able to provide hope to young children who might otherwise suffer in silence. Now through this special bequest, we promise future generations that we will be here to support them during the most challenging period in their lives.” Ann-Marie Loose; Director of Family Services

Our Endowment:  
Building Access to Treatment

James J. Billerbeck Endowed Scholarship Fund  
Established in memory of James J. Billerbeck, the fund assures care for those who cannot afford the cost.

Breakthrough Alumni Endowed Scholarship Fund  
Honors the more than 40,000 adults who have benefited from the Breakthrough at Caron program while helping others to also benefit.

Steven C. Calicchio Endowed Fund for Music and the Creative Arts  
This fund in memory of Steven C. Calicchio supports programs in music and the creative arts, vital components of treatment, at Caron Treatment Centers nationwide.

Caron Renaissance Endowed Scholarship Fund  
Established with the anonymous gift from a grateful family, this fund supports scholarship assistance for families at Caron Renaissance.

Caron Renaissance Family Programs Endowed Fund  
Contributes to the support of family programs at Caron Renaissance in Florida.

Richard J. Casey, Jr. Memorial Endowed Scholarship Fund  
Established to support families for treatment at both Caron Pennsylvania and Caron Renaissance in memory of Richard J. Casey, Jr.

Chesed Endowment Fund  
Supports a Rabbinical position at Caron Pennsylvania to ensure continued outreach to families of Jewish faith.

Anthony Dimick Endowed Fund  
Established through a bequest intention, this fund will support scholarships for people interested in improving themselves through attending Caron’s Breakthrough Program.

Dodds Family Endowed Scholarship Fund  
The Dodds Family established this fund to support scholarship assistance in particular for adolescent and young adult patients at Caron.

John J. Flannery Endowed Scholarship Fund  
This fund provides scholarships for those in need of treatment while honoring the memory of John J. Flannery, a man who played an integral role in the formation of Caron.

Bethany R. Granata Endowed Scholarship Fund  
Honors the memory of Bethany R. Granata and ensures access to treatment for adolescents and young adults from Western Pennsylvania.

Gregg R. Grossman Endowed Scholarship Fund  
Established in memory of Gregg R. Grossman, this fund realizes Gregg’s wish to help others in need of hope and recovery.

Adam and Ben Hock Scholarship Fund  
This scholarship fund, in loving memory of Adam and Ben Hock, will be established through a bequest intention and will provide financial assistance and hope to adolescents and young adults seeking treatment at Caron.

Justin Boyd Howard Endowed Scholarship Fund  
Provides financial assistance and hope for those seeking treatment in the Young Adult Male Program at Caron Pennsylvania, in memory of Justin Boyd Howard.
Rev. William J. “Father Bill” Hultberg Endowed Scholarship Fund
Helps to bring families back together while celebrating the dedication and commitment of Father Bill to Caron’s mission.

Richard D. Kelley Endowed Scholarship Fund
Supplies scholarships while memorializing Richard D. Kelley, a beloved Caron counselor.

Ann Marie and McKaye Kelly Endowed Scholarship Fund
Established in memory of Ann Marie Kelly and in honor of McKaye Kelly, the fund supports scholarship aid for adolescent females.

Nicholas D. Klarsfeld Endowed Scholarship Fund
Established in memory of Nicholas D. Klarsfeld, the fund offers hope for young adults seeking treatment in Caron’s Young Adult Program and at Caron Renaissance.

Charles A. Leeds Jr. Endowed Scholarship Fund
Assures treatment through scholarships and honors the memory of Charles A. Leeds Jr., a husband, father and friend.

Dennis Leibowitz Endowed Scholarship Fund
Provides life-saving treatment for families in need of financial assistance.

Werner G. Maeder Endowed Scholarship Fund
Established in memory of Werner G. Maeder, the fund supports treatment for individuals whose primary addiction is alcohol.

Sam and Kay McCullough Family Endowed Scholarship Fund
Assures that families in need of financial assistance receive treatment necessary for healing.

Geoffery McKernan Endowed Recovery Care Services Fund
Supports Caron’s Recovery Care Services to help assure sustained recovery and healing.

Miller - Skibbie Family Endowed Scholarship Fund
Supports patient aid for individuals and families from the Washington, DC and Hartford, CT regions.

Martin E. Mulhern Endowed Scholarship Fund
Honors the memory of Martin E. Mulhern, a loving son, while providing scholarships for those in need of treatment.

Neag Family Endowed Scholarship Fund
Establishes scholarship support and gives hope to patients in need of treatment.

Vivian Elaine Niceley Endowed Scholarship Fund
Contributes scholarship support for women seeking relapse treatment, while honoring the memory of Vivian Elaine Niceley.

Ramonas Family Spirituality Endowed Fund
Supports the yearly Ramonas Spirituality Retreat at Caron in Pennsylvania.

Patrick E. Rogers Endowed Scholarship Fund
Established in memory of Patrick E. Rogers, this fund promises treatment through scholarships for adolescents in need of help.

Ed Satell Family Endowed Chair for Children and Adolescent Education
This endowed chair established by Ed Satell funds education programs for children and adolescents as well as special initiatives for Jewish Recovery Programs.

Dr. Mary Ann Scheuhing Endowed Scholarship Fund
Established through a bequest intention, this fund will honor the legacy of Dr. Mary Ann Scheuhing and will help women seeking treatment for alcohol and drug addiction.

Ivan L. Small Endowed Scholarship Fund
Provides access to the Breakthrough Program at Caron for residents of the state of Maine, while honoring the memory of Ivan L. Small.

Frederick A. Smith Endowed Scholarship Fund
Honors Frederick A. Smith, a beloved uncle, while assuring treatment for those in need.

Subak Family Endowed Scholarship Fund
Aids those who cannot afford the cost of necessary treatment.

Taylor Family Endowed Scholarship Fund
Benefits families from selected counties in the state of New York.

Tuodie’s Dream: The Price Endowment Fund
Established by Tuodie Scull, in honor of Hank Price and in memory of Bill Price, this fund will support adult women in need of primary and extended care.

Suzanne S. Voisin Endowed Scholarship Fund
Aids individuals from Titusville and other areas of Western Pennsylvania.

Wall Family Endowed Scholarship Fund
Establishes scholarship aid for those in need of Caron’s Relapse Program.

Zelnick Family Endowed Scholarship Fund
This fund was established with the intent to help young men between the ages of 18 and 25 receive treatment and care for addiction.

Ziff Family Endowment Fund
Helps individuals to flourish by providing scholarships for the Breakthrough at Caron program.
## Financial Highlights

### Total Unrestricted Revenue

- **Net Patient Service Revenue**: $81.2 million
- **Other Revenue**: $6.6 million
- **Total** = **$87.8 million**
  - (Investment Income, Contributions & Assets Released from Restriction)

### Total Expenses

- **Program Activities**: 69%
- **General & Administrative**: 24%
- **Fundraising**: 7%
- **Total** = **$85.4 million**

### Net Income

- **Total** = **$2.4 million**

### Total Gift Income

- **Annual Scholarship**: 45%
- **Capital**: 16%
- **Endowment**: 10%
- **Special Programs**: 29%
- **Total** = **$8.8 million**

### Annual Charity Care

- **Total** = **$10 million**
- This amount is equivalent to 12% of Caron’s net patient revenue.
- 1,434 patients and families benefited from charity care in the 2015-2016 fiscal year.

### Total Endowment Portfolio

- **Named Funds Value**: $13.5 million
- **Board Designated Funds Value**: $12.0 million
- **Total** = **$25.5 million**

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## Individuals and Families Served

### Inpatient & Residential Treatment

- **Caron Pennsylvania**: 2,012
- **Caron Renaissance**: 356
- **Ocean Drive**: 88
- **Total**: **2,456**

### Outpatient Services

- **Caron Counseling**: 855
- **Caron Solutions**: 45
- **Caron Renaissance/Ocean Drive**: 115
- **Total**: **1,015**

### Family Services

- **Caron Pennsylvania**: 4,197
- **Caron Renaissance**: 343
- **Ocean Drive**: 127
- **Total**: **4,667**
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Executive Vice President of Strategic Planning
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